



September 24, 2021

Ms. Carol A. (Annie) Petsonk
Principal Deputy Assistant Secretary
for Aviation and International Affairs
U.S. Department of Transportation
1200 New Jersey Avenue SE
Washington, DC 20590

Mr. A. Bradley Mims
Deputy Administrator
Federal Aviation Administration
800 Independence Avenue SW
Washington, DC 20591

**RE: Reassignment of Schedules at Newark-Liberty International
Airport (Docket DOT-OST-2021-0103)**

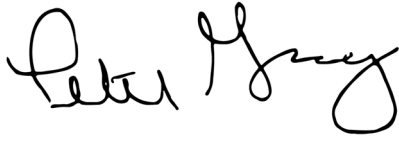
Dear Ms. Petsonk and Mr. Mims:

I write to urge the Department, on behalf of Visit Oakland, to grant Spirit's proposal to operate 16 additional daily peak-hour flights at Newark-Liberty International Airport. Since 2010, Spirit Airlines has operated reliably from our "home airport", Oakland International Airport (OAK) and passengers traveling on Spirit through OAK have received benefits including affordable air travel options to a growing list of destinations across the USA, Mexico, the Caribbean, and South America. At OAK, for example, Spirit recently added new service between OAK and John Wayne Orange County Airport (SNA).

Spirit Airlines offers a full range of products that enable it to succeed in offering both the lower fares that DOT seeks to foster in the EWR market and consumers more choice to choose a product and service delivery level that is aligned with their budget and other preferences.

The "Spirit Effect" in lowering airfare costs is proven and has benefited Visit Oakland, the Oakland International Airport, and the entire San Francisco East Bay region. Spirit is the best choice for the 16 additional Newark authorizations and the Department should grant Spirit's proposal so that it can continue providing these substantial benefits to the traveling public once schedule limitations resume at Newark.

Sincerely,

A handwritten signature in black ink, appearing to read "Peter Gamez". The signature is fluid and cursive, with the first name "Peter" and last name "Gamez" clearly distinguishable.

Peter Gamez
President & CEO
Visit Oakland